CERTIFICATION

I, ELVIN MICHAEL L. CRUZ, of legal age, Filipino, with office address at the 6th Floor, Tera Tower, Bridgetowne, E. Rodriguez, Jr. Avenue (C5 Road), Ugong Norte, Quezon City, Metro Manila, after having been duly sworn in accordance with law, depose and state that:

1. I am the Corporate Secretary of the UNIVERSAL ROBINA CORPORATION (the "Corporation"), a corporation duly organized and existing under the laws of the Philippines, with business address at 8th Floor, Tera Tower, Bridgetowne, E. Rodriguez, Jr. Avenue (C5 Road), Ugong Norte, Quezon City, Metro Manila;

2. The attendance of Directors of the Corporation in the Board of Directors and Committee meetings held during fiscal year 2025 are as follows:

A. Board of Directors Meeting (BOD)

Board	Name	Date of Election	No. Meetings attended	%
Chairman	James L. Go	May 15, 2025	16/16	100%
Member	Lance Y. Gokongwei	May 15, 2025	16/16	100%
Member	Irwin C. Lee	May 15, 2025	16/16	100%
Member	Patrick Henry C. Go	May 15, 2025	16/16	100%
Member	Johnson Robert G. Go, Jr.	May 15, 2025	16/16	100%
Independent (Lead)	Christine Marie B. Angco	May 15, 2025	16/16	100%
Independent	Cesar V. Purisima	May 15, 2025	16/16	100%
Independent	Rizalina G. Mantaring	May 15, 2025	16/16	100%
Independent	Antonio Jose U. Periquet, Jr.	May 15, 2025	16/16	100%

11 – Special meetings, 4- regular meetings, 1-organizational meeting

B. Audit Committee Meeting

Board	Name	Date of Election	No. Meetings attended	%
Advisory Member	James L. Go	May 15, 2025	5/5	100%
Chairman	Cesar V. Purisima	May 15, 2025	5/5	100%
Member	Rizalina G. Mantaring	May 15, 2025	5/5	100%
Member	Antonio Jose U. Periquet, Jr.	May 15, 2025	5/5	100%

C. Corporate Governance and Sustainability Committee

Board	Name	Date of Election	No. Meetings attended	%
Chairman	Antonio Jose U. Periquet, Jr.	May 15, 2025	2/2	100%
Member	Christine Marie B. Angco	May 15, 2025	2/2	100%
Member	Cesar V. Purisima	May 15, 2025	2/2	100%

D. Board Risk Oversight Committee

Board	Name	Date of Election	No. Meetings attended	%
Chairman	Rizalina G. Mantaring	May 15, 2025	2/2	100%
Member	Christine Marie B. Angco	May 15, 2025	2/2	100%
Member	Cesar V. Purisima	May 15, 2025	2/2	100%
Member	Irwin C. Lee	May 15, 2025	2/2	100%

E. Related Party Transactions Committee

Board	Name	Date of Election	No. Meetings attended	%
Chairman	Christine Marie B. Angco	May 15, 2025	2/2	100%
Member	Rizalina G. Mantaring	May 15, 2025	2/2	100%
Member	Antonio Jose U. Periquet, Jr.	May 15, 2025	2/2	100%

F. Annual Stockholder's Meeting (ASM)

Board	Name	%
Chairman	James L. Go	100%
Member	Lance Y. Gokongwei	100%
Member	Irwin C. Lee	100%
Member	Patrick Henry C. Go	100%
Member	Johnson Robert G. Go, Jr.	100%
Independent (Lead)	Christine Marie B. Angco	100%
Independent	Cesar V. Purisima	100%
Independent	Rizalina G. Mantaring	100%
Independent	Antonio Jose U. Periquet, Jr.	100%



ELVIN MICHAEL L. CRUZ
Corporate Secretary